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Next 1 Page(s) In Document Denied

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Deputy to the Director of Central Intelligence  
for Resource Management  
Washington, D.C. 20505

7 January 1981

MEMORANDUM FOR: Director, Bureau of Intelligence and Research  
Director, Defense Intelligence Agency  
Director, National Security Agency  
Deputy Director of Central Intelligence  
Deputy to the DCI for Collection Tasking

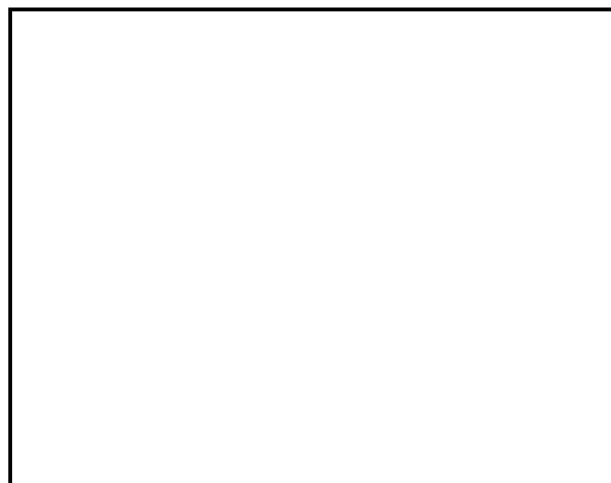
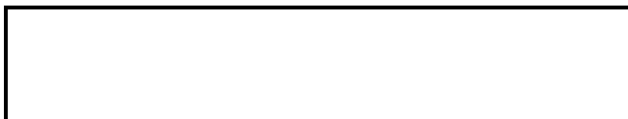
SUBJECT: Study of NFIP Indications and Warning Centers [ ]

1. The Program Assessment Office is undertaking a study of the NFIP resources devoted to the Community's Indications and Warning Centers. The study is presently envisioned to be a low-level effort designed to serve as background for the FY 1983 program and budget review. A study prospectus is attached. [ ]

2. The study director, [ ] would like to have a point of contact on your staff so that he might request briefings on the I&W centers funded within your program. He would be happy to answer any questions your staff might have concerning it.  
[ ]

[ ] 3. My thanks in advance for your cooperation on this matter.

Attachment:  
Study Prospectus

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**SECRET**Attachment- STUDY PROSPECTUSINDICATIONS AND WARNING CENTERS IN THE INTELLIGENCE COMMUNITY

REASON FOR UNDERTAKING THE STUDY: A common argument supporting the procurement of advanced collection systems has been the expected value of real-time information for indications and warning purposes. The Community's planning for the use of this information will be among the foci of the DCI's FY 1983 Program Review. As part of the Resource Management Staff's preparation for the Spring Review, a study that systematically examines the NFIP resources devoted to I&W centers is needed. At present, it is difficult to identify all the resources that directly and indirectly support the Community's I&W centers. This study will establish a base from which resource and programmatic guidance can be suggested.

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OBJECTIVES OF THE STUDY:

- To provide the DCI with a study that examines the Intelligence Community's current resource planning for I&W centers.
  - Are the planned resources sufficient to enable the I&W centers to handle the tremendous increase in real-time information expected in the mid-1980's?
  - What kinds of supporting equipment are likely to be needed over the next five years?
  - Is the Community's interagency I&W planning consistent with the resource plans of individual agencies?

WORK BREAKDOWN:

- Phase I will consist of a cross-program survey of the Community to identify:
  - those centers that will be the focus of this study;
  - the extent of NFIP funding for each; and
  - potential resource issues that might be raised during Program Review.

This effort will begin with an examination of the information in the FY 1982 program and budget submissions that contain funds for I&W centers. Early informal discussions on the scope of the study will be sought with the NIO for Warning and members of the I&W Council.

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- Phase II will examine each center to determine its specific functions, the consumers it serves, the collection sources on which it draws, and the technical support on which it relies. Briefings will be requested of individual centers to obtain responses to specific questions that will be sent out in advance.
- Phase III will consist of a cross-program analysis of the I&W centers funded within the NFIP. It will provide a framework for aiding the DCI in determining whether the programs proposed for FY 1983-1987 will serve the Community's I&W mission in the most effective and efficient manner possible.

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